Assuran	ce of Student Learning
	2019-2020
College of Education and Behavioral Sciences	School of Teacher Education
Literacy	Education MAE (044)

Use this pag	e to list learning outcomes, measurements, and summarize results for your program. Detailed informa in the subsequent pages.	ntion must b	oe completed
to identify stu	rning Outcome 1: Students will be able to develop, select, and administer appropriate formative and summat dents' strengths and areas for growth; determine effectiveness of instruction; and plan differentiated instructiveds of diverse students in the classroom.		assessments
Instrument 1	Diagnostic Report in LTCY 520: The outcome will be assessed using criterion-based rubrics that distinguish student proficiency in levels 1-4. It is expected that students demonstrate a proficiency level of at least level 3 to meet the expected outcome.	100%	
Instrument 2			
Instrument 3			
Based on your	results, circle or highlight whether the program met the goal Student Learning Outcome 1.	Met	Not Met
"problem" ass	rning Outcome 2: Students will complete a Strategic Plan to provide possible solutions, ideas, and considera sociated with literacy, incorporating all they know and all they have learned to make the case of just why this is rideas would help address the problem.		
	LTCY 527-Strategic Plan- The outcome will be assessed using criterion-based rubrics that distinguish student proficiency in levels 1-4. It is expected that students demonstrate a proficiency level of at least level 3 to meet the expected outcomes.	100%	
Instrument 2			
Instrument 3			
Based on your	results, circle or highlight whether the program met the goal Student Learning Outcome 2.	Met	Not Met
	rning Outcome 3: Students will be able to demonstrate a deep knowledge of literacy research in order to apparent and instructional practice.	ropriately co	onnect
	LTCY 624-Comprehensive Literacy Project: The outcome will be assessed by students' ability to appropriately connect educational theory and instructional practice as demonstrated in either the thesis or comprehensive literacy project (non-thesis option). A minimum of 3 literacy faculty will review and evaluate the projects	100%	

Instrument 2		•	
Instrument 3			
Based on your I	results, circle or highlight whether the program met the goal Student Learning Outcome 3.	Met	Not Met
Program Sur	nmary (Briefly summarize the action and follow up items from your detailed responses on subsequent pages.)		

Actions following the 2018-2019 academic year include the creation of a cohort model for the Literacy MAE. In addition, courses were aligned with one another to allow students to take two courses at a time to better serve students' timeframes and needs, as well as intentionally pairing courses that suited one another. Technological tools were introduced to build community and add support for ongoing student progress, including Zoom and Flipgrid. Textbooks and articles were updated to address current trends and research in the field of literacy. Comprehensive Literacy Projects have been updated to align with students' classrooms and schools, in order to benefit the schools with which they work. Literacy faculty met to discuss each student in the Literacy MAE cohort to plan for any needed intervention and to discuss their plans for the Comprehensive Literacy Projects. This strengthened student work and allowed for flexibility within school settings.

Follow-up items will include purposeful actions. We continued alignment of coursework with ILA 2017 Standards. In addition, in response to district partner schools, coursework in working with English Language Learners, coaching of teachers, and addressing the needs of diverse learners will be added to the program. The Literacy MAE will strive to address the needs of surrounding districts by the updating of program offerings to allow students to qualify to take the Praxis for the Literacy Specialist Endorsement. Ultimately, this program will lead to two possible endorsement areas: Reading P-12 and Literacy Specialist.

	Student Learning Outcome 1					
Student Learning		lop, select, and administer appropriate for for growth; determine effectiveness of ins	•	•		
Outcome	of diverse students in the class		struction, and plan differentiated filstr	action to meet the needs		
Measurement Instrument 1		eport on their client from coursework in the WKU struction based upon those results and readings from				
Criteria for Student Success	This strategic literacy assessment is a component of the student's participation in the WKU Literacy Clinic course, all of our program participants are required to complete this experience. 90% of the participating students score 3 or better on the rubric provided below. In addition, students' performance on each individual dimension is evaluated for more detailed analysis of the program and course. Students should perform at least a 3 on each individual criterion.					
Program Succes	gram Success Target for this Measurement 90% of students successfully complete the project at Level 3 or higher in each area of the rubric that is applicable to their project Percent of Program Achieving Target 90%					
Methods	Each student in the Literacy MAE completes this assignment at the end of the Literacy 520 course, which involves tutoring a struggling reader. Students submit diagnostic reports and the instructor works closely with the student to have formative discussions regarding student work. No student in this course is able to continue if they do not successfully complete this report.					
Measurement Instrument 2						
*should be learning objective						
Criteria for Student Success	eria for lent					
Program Succe	Program Success Target for this Measurement Percent of Program Achieving Target					
Methods						

Measurement					
Instrument 3					
Criteria for					
Student					
Success					
Program Succe	ess Target for this Measurement		Percent of Program Achieving Target		
3.6.411					
Methods		\			
Based on your r	esults, circle or highlight whethe	er the program met the goal Student Learning (Outcome 1.		
		v. v p. vg. v z.v. v gv zv z.v z.v z.v		Met	Not Met
Actions (Describ	be the decision-making process and	d actions planned for program improvement. The	ections should include a timeline.)		
		clude the creation of a cohort model for the Literac		th one another to	allow student
		s' timeframes and needs, as well as intentionally pa			
build community	and add support for ongoing stud	dent progress, including Zoom and Flipgrid. Texth	ooks and articles were updated to address cu	rrent trends and a	research in the
field of literacy.	Comprehensive Literacy Projects h	have been updated to align with students' classroor	ns and schools, in order to benefit the schools	with which they	work. Literacy
		y MAE cohort to plan for any needed interventio	n and to discuss their plans for the Compreh	lensive Literacy I	Projects. This
strengthened stud	dent work and allowed for flexibili	ity within school settings.			
		If follow-up has occurred, describe how the actions			
		We continued alignment of coursework with ILA 20			
		thing of teachers, and addressing the needs of dive			
		pdating of program offerings to allow students to q	uality to take the Praxis for the Literacy Spec	nanst Endorseme	nt. Ultimately
tnis program wil	i lead to two possible endorsement	t areas: Reading P-12 and Literacy Specialist.			

Rubric for Measurement Instrument 1:

Concept	Level 1	Level 2	Level 3	Level 4
Identification & description of assessment instruments	No or very inappropriate assessment identified and utilized. Student does not provide a description of the purpose and use of assessment instruments.	identification and utilization of assessment. Student provides a general description of the purpose and components of assessment instruments that may include errors. The student does not	the assessment instruments to be utilized for diagnosis of student strengths and needs. Student provides a general overview of the purpose, components, and use of assessment instruments. The student does not establish the need for the use of	Appropriately identifies and describes specific components of the assessment to be utilized for diagnosis of student strengths and needs. Student provides in-depth description of the purpose and use of assessment instruments while also describing specific components of each assessment instrument. The student establishes the need for the use of multiple measures of assessment.
Discussion of purpose and rationale for use of assessment instruments	Does not provide or provides incorrect rationale or support for use of selected assessment instruments used in diagnosis of student strengths and needs as a reader.	included in the rationale to support the use of selected assessment instruments used in diagnosis of student strengths and needs as a reader.	assessments used in diagnosis of client	Provides descriptive rationale citing specific research to support the use of selected assessments utilized in diagnosis of client strengths & needs. The student appropriately modifies use of each assessment instrument to attempt to alleviate test biases and other factors that unfairly impact student achievement results.
Analysis and interpretation of assessment results	or provides an incorrect interpretation of the	or partially incorrect interpretation of the assessment results. Fails to thoroughly and appropriately link	Provides descriptive and correct interpretation of the assessment results. Appropriate but incomplete links to future client intervention instructional plan.	Provides descriptive and correct interpretation of the assessment results. Complete and appropriate links to future client intervention for instructional plan.

for future intervention	overview of the description and rationale for future instruction.	need for the implementation of	Provides an overview of the description and rationale for future instruction and justifies the implementation of selected reading/writing instructional practices during future intervention.	Provides specific description, explanation, and rationale for future instruction and justifies the implementation of selected reading/writing instructional practices during future intervention.
assessment instruments for diverse student populations	student fails to identify and heed considerations and cautions to be used when administering tests and interpreting test	incorrect explanation and rationale for assessment and recommended	assessment and recommended instructional practices used to meet the needs of diverse learners (e.g., race, class, gender). The student partially identifies and heeds considerations and cautions to be exercised when	Provides an explanation and research-based justification/rationale for assessment and recommended instructional practices used to meet the needs of diverse learners (e.g., race, class, gender). The student completely identifies and heeds all considerations and cautions to be exercised when administering tests and interpreting test results. Diverse student backgrounds are correctly considered during the administration of assessment and during data analysis.
Prescribed format, grammar, and neatness	Unacceptable	Somewhat acceptable	Acceptable	Acceptable on the first attempt and without extra assistance.

		Student Learning Outcome 2				
Student Learning Outcome	regarding a specific the case of just produced must a just 2. The post of the case of just and j	Strategic Plan: Students will complete a Strategic Plan to provide possible solutions, ideas, and considerations regarding a specific "problem" associated with literacy, incorporating all they know and all they have learned to make the case of just why this issue should be addressed and HOW their ideas would help address the problem. Paper produced must include the following: 1. A justification statement must be written for why the problem needs to be addressed 2. The population must be identified and described 3. A review of the literature that informs regarding this issue must be written 4. Considerations for addressing the issue must be identified				
Measurement Instrument 1		TCY 527-Strategic Plan- The outcome will be assessed using criterion-based rubrics that distinguish student proficiency in levels 1-4. It is expected that students demonstrate a proficiency level of at least level 3 to meet the expected outcomes.				
Criteria for Student Success		chieve at least a 3 on each component of the rubric provided below. d after this table.				
Program Success Target for this	Measurement	90% of students successfully complete the project at Level 3 or higher in each area of the rubric that is applicable to their project	get 90%			
Methods		an is a component of the LTCY 527 course, all of our program participants are required to dents scored 3 or better on each component of the rubric provided below.	complete this course	. 90% of the		
Measurement Instrument 2						
Criteria for Student Success						
Program Success Target for this	s Measurement	Percent of Program Achieving Targ	et			
Methods	1	, 	1			
Measurement Instrument 3						
Criteria for Student Success						
Program Success Target for this	s Measurement	Percent of Program Achieving Targo	t			
Methods						
Based on your results, circle or h	nighlight whether	the program met the goal Student Learning Outcome 2.	Met	Not Met		

Actions (Describe the decision-making process and actions planned for program improvement. The actions should include a timeline.)

Actions following the 2018-2019 academic year include the creation of a cohort model for the Literacy MAE. In addition, courses were aligned with one another to allow students to take two courses at a time to better serve students' timeframes and needs, as well as intentionally pairing courses that suited one another. Technological tools were introduced to build community and add support for ongoing student progress, including Zoom and Flipgrid. Textbooks and articles were updated to address current trends and research in the field of literacy. Comprehensive Literacy Projects have been updated to align with students' classrooms and schools, in order to benefit the schools with which they work. Literacy faculty met to discuss each student in the Literacy MAE cohort to plan for any needed intervention and to discuss their plans for the Comprehensive Literacy Projects. This strengthened student work and allowed for flexibility within school settings.

Follow-Up (Provide your timeline for follow-up. If follow-up has occurred, describe how the actions above have resulted in program improvement.)

Follow-up items will include purposeful actions. We continued alignment of coursework with ILA 2017 Standards. In addition, in response to district partner schools, coursework in working with English Language Learners, coaching of teachers, and addressing the needs of diverse learners will be added to the program. The Literacy MAE will strive to address the needs of surrounding districts by the updating of program offerings to allow students to qualify to take the Praxis for the Literacy Specialist Endorsement. Ultimately, this program will lead to two possible endorsement areas: Reading P-12 and Literacy Specialist.

Rubric for Measurement Instrument 2:

Criteria	Level 1	Level 2	Level 3	Level 4
A justification statement	Little or no justification	Somewhat appropriate justification	Appropriate justification	Appropriate justification statement
must be written for why	statement must be written for	statement must be written for why	statement must be written for	must be written for why the
the problem needs to be	why the problem needs to be	the problem needs to be	why the problem needs to be	problem needs to be addressed
addressed	addressed	addressed	addressed	on the first attempt and without extra assistance.
The population must be	Little or no identification and	Somewhat appropriate	Appropriate identification and	Appropriate identification and
identified and described	description of targeted	identification and description of	description of targeted	description of targeted population
	population	targeted population	population	on the first attempt and without
				extra assistance.
A review of the literature	Little or no review of the	Somewhat appropriate review of	Appropriate review of the	Appropriate review of the literature
that informs regarding	literature that informs regarding		literature that informs regarding	that informs regarding this issue
this issue must be	this issue must be written	regarding this issue must be	this issue must be written	must be written on the first attempt
written		written		and without extra assistance.

Considerations for	Little or no inclusion of	Somewhat appropriate inclusion of	Appropriate inclusion of	Appropriate inclusion of
addressing the issue	considerations for addressing	considerations for addressing the	considerations for addressing	considerations for addressing the
must be identified	the issue must be identified	issue must be identified	the issue must be identified	issue must be identified on the first
				attempt and without extra
				assistance.
Suggestions for	Little or no Suggestions for		Appropriate Suggestions for	Appropriate Suggestions for
_	addressing the issue must be		addressing the issue must be	addressing the issue must be
must be enumerated	enumerated and discussed	issue must be enumerated and	enumerated and discussed	enumerated and discussed on the
and discussed		discussed		first attempt and without extra
				assistance.
D	L'ul	Constitution of the December o	A	A
Resources to aid in	Little or no Resources to aid in		1	Appropriate Resources to aid in
	addressing this issue must be			addressing this issue must be
must be included	included	must be included	included	included
				on the first attempt and without
				extra assistance.
Prescribed format,	Unacceptable	Somewhat acceptable	Acceptable	Acceptable on the first attempt and
grammar, and neatness				without extra assistance.

		Student Learning Outcome 3				
Student Learning Outcome		tudents will be able to demonstrate a deep knowledge of literacy research in order to appropriately connect ducational theory and instructional practice.				
Measurement Instrument 1	Literacy faculty.	idents conduct a research project and write a paper with introduction, literature review, methods, results, and conclusions, and submit to the eracy faculty. In addition, students present their findings to Literacy faculty and face questioning from the faculty regarding their methods, ults, implications, etc.				
Criteria for Student Success	_	apletion of a Comprehensive Literacy Project, students will be able to demonstra ately connect educational theory and instructional practice.	te a deep know	ledge of literac	y research in	
Program Success Target for this	Measurement	90% of students successfully complete the project at Level 3 or higher in each area of the rubric that is applicable to their project	ieving Target	90%		
Methods	suggestions for it	'research process, Literacy faculty meet to discuss student intentions for their C improvements or adaptations. Students write each chapter under the guidance of the tor weekly on Zoom meetings. Upon completion, literacy faculty review the student to the faculty for the final presentation and questions.	the professor of	f the course and	d meet with	
Measurement Instrument 2	·					
Criteria for Student Success						
Program Success Target for thi	s Measurement	Percent of Program Achie	ving Target			
Methods						
Measurement Instrument 3						
Criteria for Student Success						
Program Success Target for thi	s Measurement	Percent of Program Achiev	ing Target			
Methods						
Based on your results, circle or l	nighlight whether	the program met the goal Student Learning Outcome 3.		Met	Not Met	
Actions (Describe the decision-ma	aking process and a	actions planned for program improvement. The actions should include a timeline	e.)		•	

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Follow-Up (Provide your timeline for follow-up. If follow-up has occurred, describe how the actions above have resulted in program improvement.)

Follow-up items will include purposeful actions. We continued alignment of coursework with ILA 2017 Standards. In addition, in response to district partner schools, coursework in working with English Language Learners, coaching of teachers, and addressing the needs of diverse learners will be added to the program. The Literacy MAE will strive to address the needs of surrounding districts by the updating of program offerings to allow students to qualify to take the Praxis for the Literacy Specialist Endorsement. Ultimately, this program will lead to two possible endorsement areas: Reading P-12 and Literacy Specialist.

Rubric for Outcome 3:

Literacy Culminating Assessment Rubric: MAE Literacy Education Program

Sections		Level 1	Level 2	Level 3	Level 4	N/A
Section 1	STANDARD 1: THE TEACHER DEMONSTRATES APPLIED CONTENT KNOWLEDGE	The Advanced Literacy Professional did not demonstrate a knowledge- base of literacy research or theory and practice connected to topic.	The Advanced Literacy Professional referenced but did not completely demonstrate a developed knowledge-base of literacy research or theory and practice connected to topic	The Advanced Literacy Professional demonstrates one or more of the following: a developed knowledge-base of literacy research or theory and practice connected to topic	The Advanced Literacy Professional demonstrates two or more of the following: a knowledge-base of literacy research or theory and practice connected to topic	
Section 2	STANDARD 2: THE TEACHER DESIGNS AND PLANS INSTRUCTION	The Advanced Literacy Professional did not demonstrate a deep understanding of literacy research and the ability to design and plan instruction, applies core concepts of effective literacy instruction, to think, problem solve, and integrates effective practices for literacy learners.	The Advanced Literacy Professional referenced but did not completely demonstrate a deep understanding of literacy research and the ability to design and plan instruction, applies core concepts of effective literacy instruction, to think, problem solve, and integrates effective practices for literacy learners.	The Advanced Literacy Professional demonstrates one or more of the following: a deep understanding of literacy research and the ability to design and plan instruction, applies core concepts of effective literacy instruction, to think, problem solve, and integrates effective practices for literacy learners.	The Advanced Literacy Professional demonstrates two or more of the following: a deep understanding of literacy research and the ability to design and plan instruction, applies core concepts of effective literacy instruction, to think, problem solve, and integrates effective practices for literacy learners.	
Section 3	STANDARD 3: THE TEACHER CREATES AND MAINTAINS LEARNING CLIMATE	The Advanced Literacy Professional did not demonstrate the ability to communicate high expectations for student learning and achievement; identifying methods of developing a positive environment conducive to learning; valuing and supporting student diversity and utilizes appropriate and providing responsive instructional practices that address the needs of all learners.	The Advanced Literacy Professional referenced but did not completely demonstrate the ability to communicate high expectations for student learning and achievement; identifying methods of developing a positive environment conducive to learning; valuing and supporting student diversity and utilizes appropriate and providing responsive instructional practices that address the needs of all learners.	The Advanced Literacy Professional demonstrates one or more of the following: ability to communicate high expectations for student learning and achievement; identifies methods of developing a positive environment conducive to learning; values and supports student diversity and utilizes appropriate and responsive instructional practices that address the needs of all learners.	The Advanced Literacy Professional demonstrates two or more of the following: ability to communicate high expectations for student learning and achievement; identifies methods of developing a positive environment conducive to learning; values and supports student diversity and utilizes appropriate and responsive instructional practices that address the needs of all learners.	

Section 4	STANDARD 4: THE TEACHER IMPLEMENTS AND MANAGES INSTRUCTION	The Advanced Literacy Professional did not demonstrate having skills sets to design instruction that actively engages learners; using assessment data to plan appropriate instruction; using a variety of instructional strategies to facilitate higher level thinking of all learners	The Advanced Literacy Professional referenced but did not completely demonstrate having skills sets to design instruction that actively engages learners; using assessment data to plan appropriate instruction; using a variety of instructional strategies to facilitate higher level thinking of all learners	The Advanced Literacy Professional demonstrates one or more of the following: skills sets to design instruction that actively engages learners; uses assessment data to plan appropriate instruction; uses a variety of instructional strategies to facilitate higher level thinking of all learners	The Advanced Literacy Professional demonstrates two or more of the following: skills sets to design instruction that actively engages learners; uses assessment data to plan appropriate instruction; uses a variety of instructional strategies to facilitate higher level thinking of all learners	
Section 5	STANDARD 5: THE TEACHER ASSESSES AND COMMUNICATES LEARNING RESULTS	The Advanced Literacy Professional did not demonstrate ability to use pre and post assessments to measure student growth and development; uses formative assessment to guide instruction and feedback to students and parents; evaluates student assessment data to identify strengths and needs of individual learners; guides students in reflecting on their own performance	The Advanced Literacy Professional referenced but did not completely demonstrate ability to use pre and post assessments to measure student growth and development; uses formative assessment to guide instruction and feedback to students and parents; evaluates student assessment data to identify strengths and needs of individual learners; guides students in reflecting on their own performance	The Advanced Literacy Professional demonstrates one or more of the following: ability to use pre and post assessments to measure student growth and development; uses formative assessment to guide instruction and feedback to students and parents; evaluates student assessment data to identify strengths and needs of individual learners; guides students in reflecting on their own performance	The Advanced Literacy Professional demonstrates two or more of the following: ability to use pre and post assessments to measure student growth and development; uses formative assessment to guide instruction and feedback to students and parents; evaluates student assessment data to identify strengths and needs of individual learners; guides students in reflecting on their own performance	

Section 6	STANDARD 6: THE TEACHER DEMONSTRATES THE IMPLEMENTATIO N OF TECHNOLOGY	The Advanced Literacy Professional did not demonstrate use of appropriate technology to design and plan instruction to support and extend student learning; use of assistive technology to enhance literacy development and address student needs; use of technology to manage assessment data; demonstrates an understanding of the ethical use of technology	The Advanced Literacy Professional referenced but did not completely demonstrate use of appropriate technology to design and plan instruction to support and extend student learning; use of assistive technology to enhance literacy development and address student needs; use of technology to manage assessment data; demonstrates an understanding of the ethical use of technology	The Advanced Literacy Professional demonstrates one or more of the following: : uses appropriate technology to design and plan instruction to support and extend student learning; uses assistive technology to enhance literacy development and address student needs; uses technology to manage assessment data; demonstrates an understanding of the ethical use of technology	The Advanced Literacy Professional demonstrates two or more of the following: uses appropriate technology to design and plan instruction to support and extend student learning; uses assistive technology to enhance literacy development and address student needs; uses technology to manage assessment data; demonstrates an understanding of the ethical use of technology	
Section 7	STANDARD 7: REFLECTS ON AND EVALUATES TEACHING AND LEARNING	The Advanced Literacy Professional did not demonstrate using data to reflect and evaluate student learning, effective literacy instructional practices; identifying goals for professional growth	The Advanced Literacy Professional referenced but did not completely demonstrate using data to reflect and evaluate student learning, effective literacy instructional practices; identifying goals for professional growth	The Advanced Literacy Professional demonstrates one or more of the following: uses data to reflect and evaluate student learning, effective literacy instructional practices; identifies goals for professional growth	The Advanced Literacy Professional demonstrates two or more of the following: uses data to reflect and evaluate student learning, effective literacy instructional practices; identifies goals for professional growth	
Section 8	STANDARD 8: COLLABORATES WITH COLLEAGUES/ PARENTS/ OTHERS	The Advanced Literacy Professional did not demonstrate collaboration with parents as appropriate to enhance student learning; collaboration with colleagues and others as appropriate to enhance student learning.	The Advanced Literacy Professional referenced but did not completely demonstrate collaboration with parents as appropriate to enhance student learning; collaboration with colleagues and others as appropriate to enhance student learning.	The Advanced Literacy Professional demonstrates one or more of the following: collaborates with parents as appropriate to enhance student learning; collaborates with colleagues and others as appropriate to enhance student learning.	The Advanced Literacy Professional demonstrates two or more of the following: collaborates with parents as appropriate to enhance student learning; collaborates with colleagues and others as appropriate to enhance student learning.	

Section 9	STANDARD 9: EVALUATES TEACHING AND IMPLEMENTS PROFESSIONAL DEVELOPMENT	The Advanced Literacy Professional did not demonstrate engagement in self-assessment to identify priority areas for growth as a literacy professional; demonstration evidence of the impact of professional growth activities on instructional effectiveness and student learning	The Advanced Literacy Professional referenced but did not completely demonstrate engagement in self-assessment to identify priority areas for growth as a literacy professional; demonstration evidence of the impact of professional growth activities on instructional effectiveness and student learning	The Advanced Literacy Professional demonstrates one or more of the following: engages in self- assessment to identify priority areas for growth as a literacy professional; demonstrates evidence of the impact of professional growth activities on instructional effectiveness and student learning	The Advanced Literacy Professional demonstrates two or more of the following: engages in self-assessment to identify priority areas for growth as a literacy professional; demonstrates evidence of the impact of professional growth activities on instructional effectiveness and student learning	
Section 10	STANDARD 10: PROVIDES LEADERSHIP WITHIN SCHOOL/ COMMUNITY/ PROFESSION	The Advanced Literacy Professional did not demonstrate Identifying leadership opportunities that advance student learning, improving instructional practices, facilitating teacher professional development; advocating positive policy changes; developing the professional environment of the school; providing leadership within the school and the community	The Advanced Literacy Professional referenced but did not completely demonstrate Identifying leadership opportunities that advance student learning, improving instructional practices, facilitating teacher professional development; advocating positive policy changes; developing the professional environment of the school; providing leadership within the school and the community	The Advanced Literacy Professional demonstrates one or more of the following: Identifies leadership opportunities that advance student learning, improve instructional practices, facilitate teacher professional development; advocates positive policy changes; develops the professional environment of the school; provides leadership within the school and the community	The Advanced Literacy Professional demonstrates two or more of the following: Identifies leadership opportunities that advance student learning, improve instructional practices, facilitate teacher professional development; advocates positive policy changes; develops the professional environment of the school; provides leadership within the school and the community	